International Physical Internet Conference 2021

Overcoming the Logistics Crisis in Japan
Smart Logistics Services
"Regional Logistics" Initiatives

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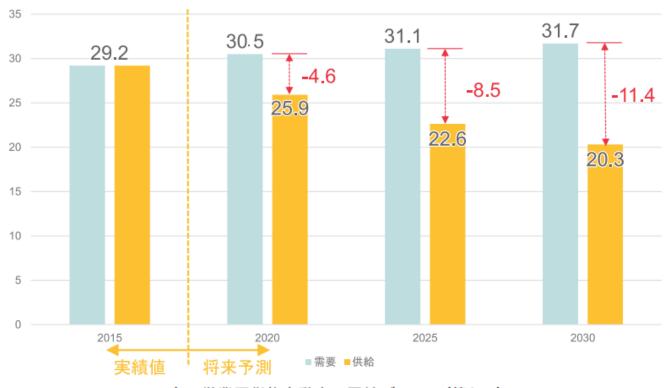


- Declining birthrate, aging population, and declining working-age population
- Serious labor shortages, especially in the logistics and retail industries

- Sophistication of consumption, development of EC and personal trading
- Progress in high-mix, low-volume, high-frequency logistics

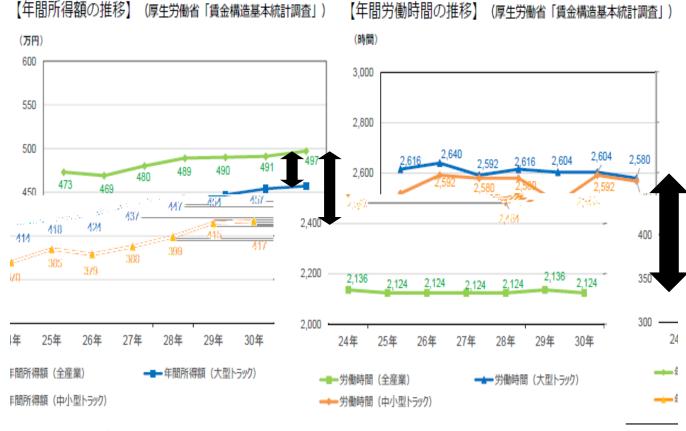
- Long cargo handling and waiting times for truck drivers
- Increased workload due to high-mix, low-volume, and high-frequency production
- Responding to tight lead times
- Responding to the different requirements of each delivery destination

Labor shortage Growing shortage of trucking supply

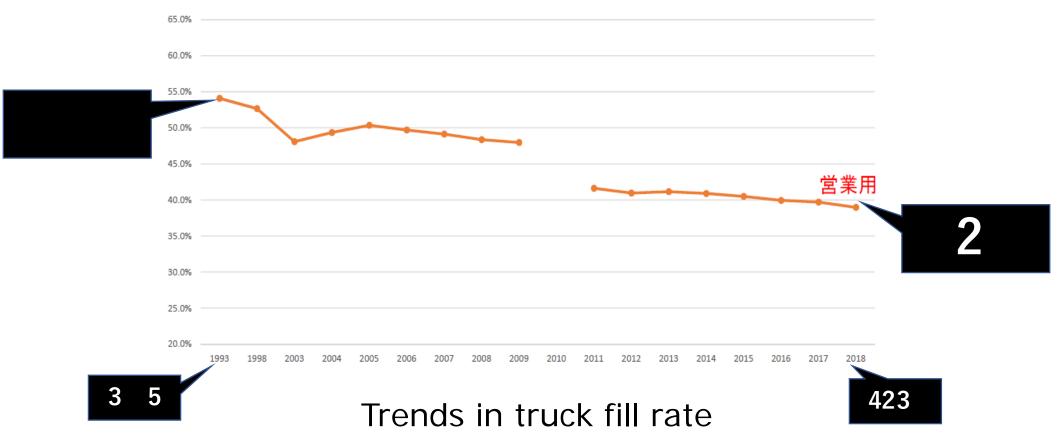


Labor shortage Truck drivers are underpaid and work long hours.

Legend

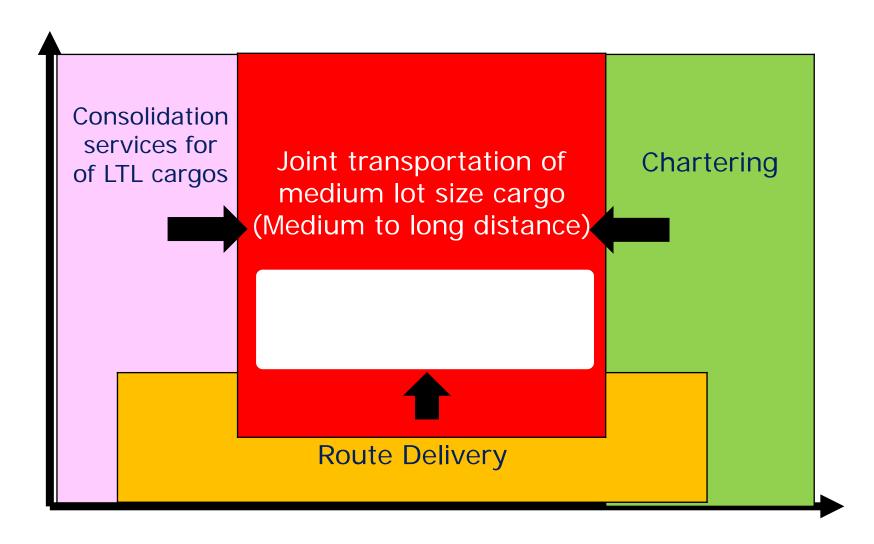


Truck fill rate continues to decline...

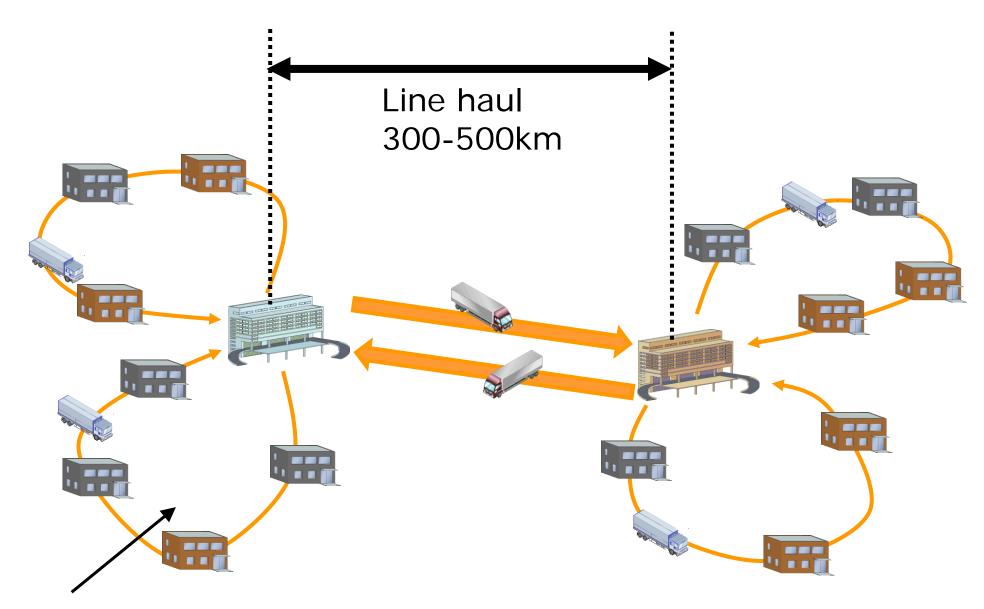


(Quoted from the Ministry of Land, Infrastructure, Transport and Tourism's July 2020 report on trends surrounding logistics.

initiatives target medium lot size moving over medium distances



Basic network structure in



200km in diameter

Four perspectives of problem solving in "

(prior sharing of transportation plans)

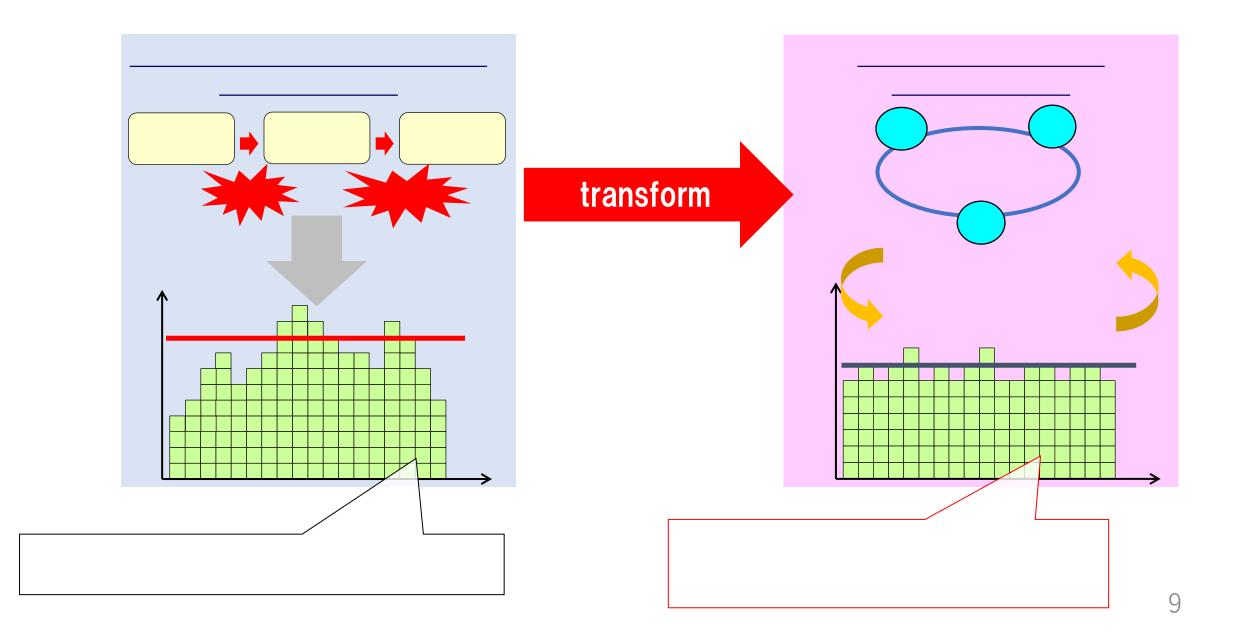
(reduction of inefficient time-sensitive delivery)

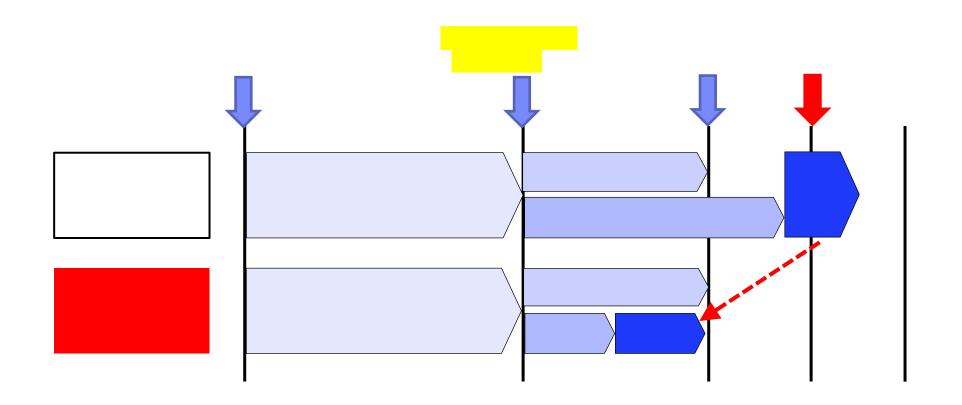
(securing stable medium-long range transportation capacity)

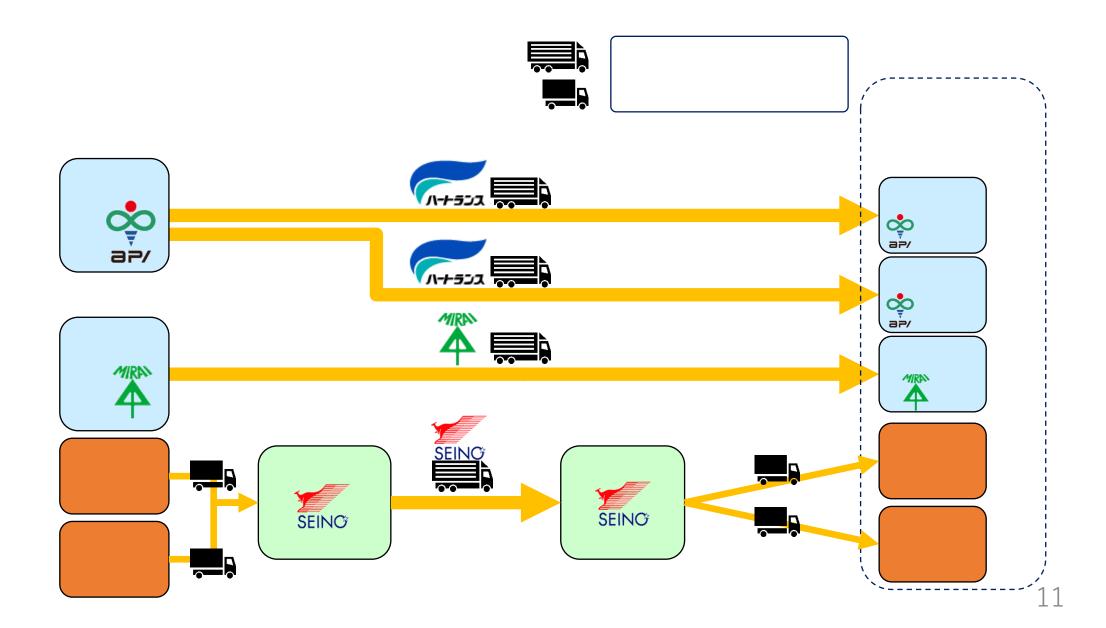
(promotion of joint transportation by companies from different industries)

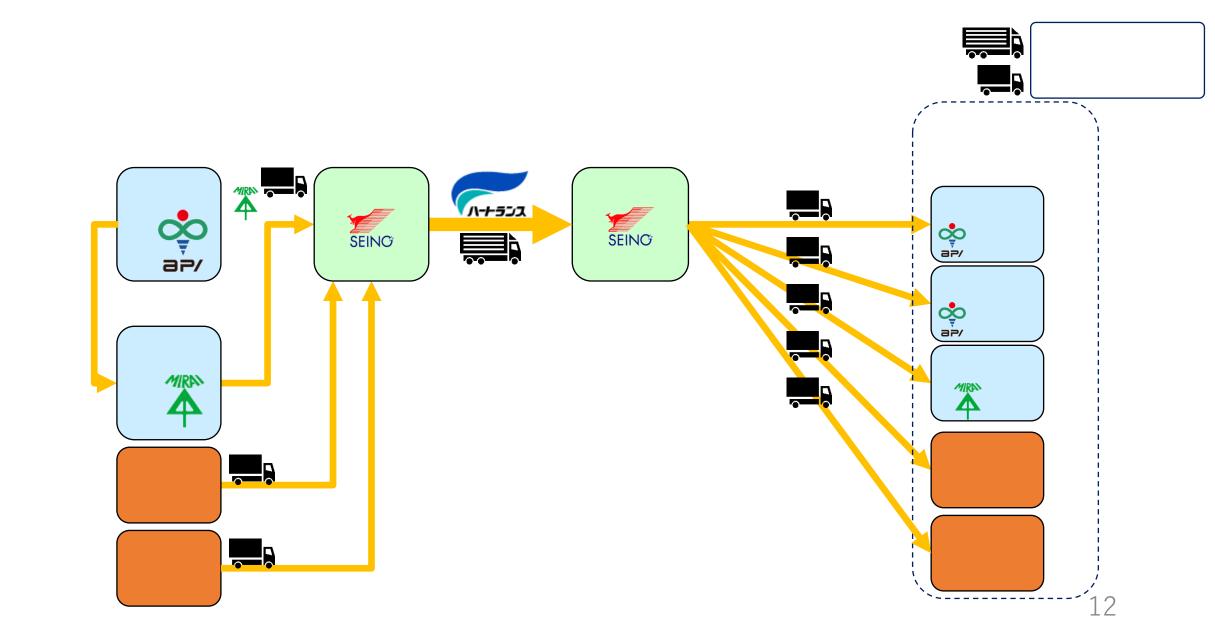
What will be transformed in

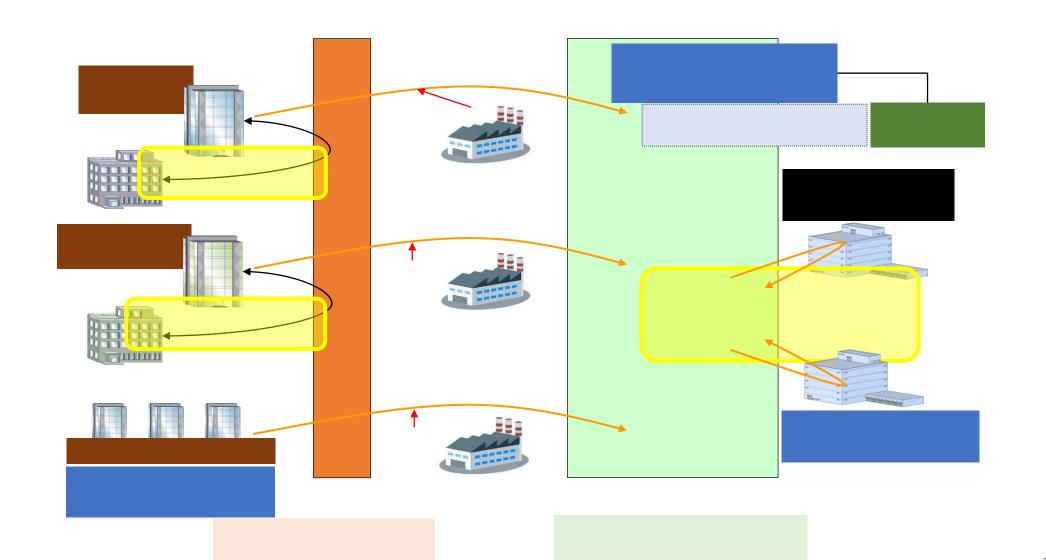
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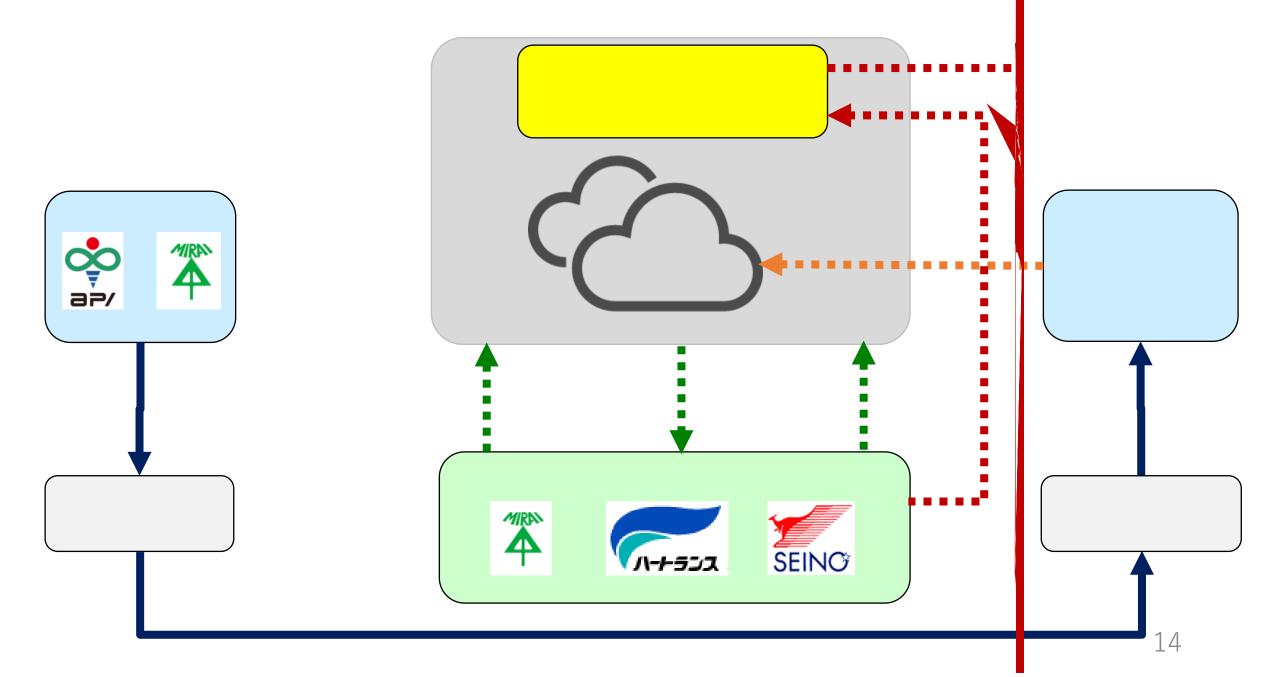


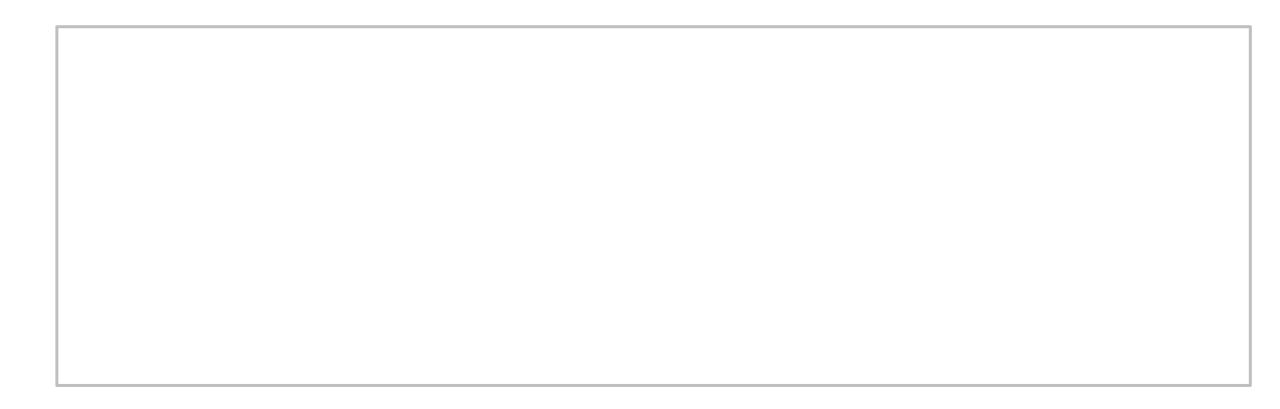


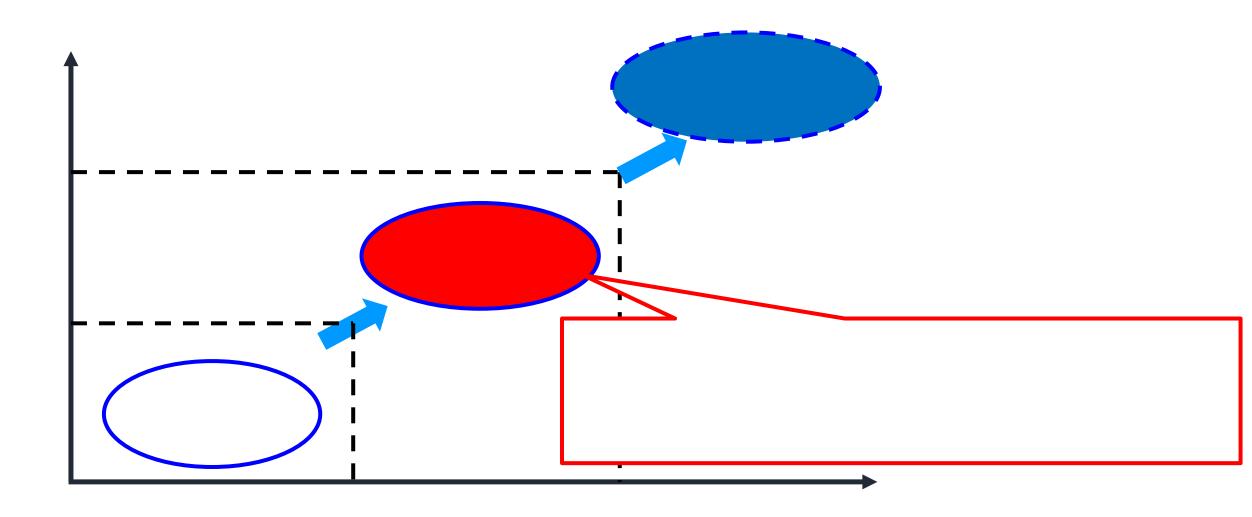


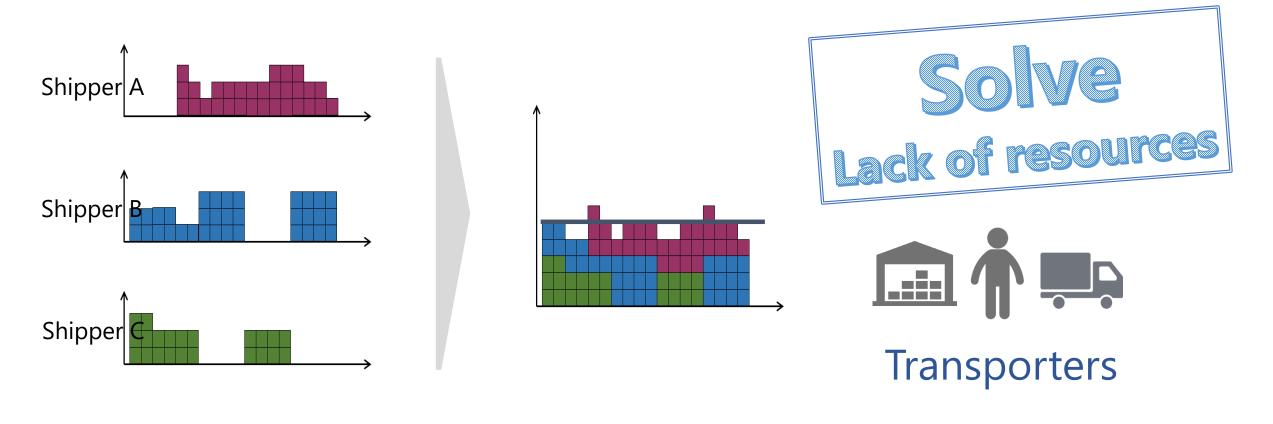












Offset Logistics peak

