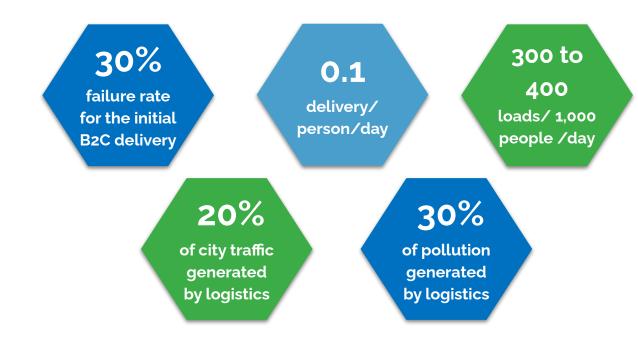




Urban Logistics faced with economics & environmental challenges

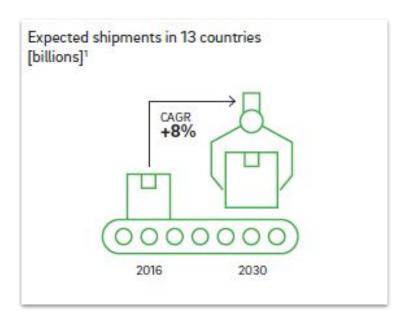




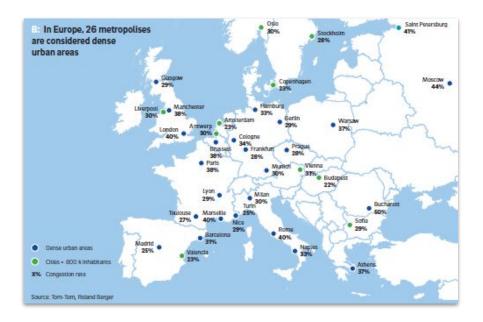


A booming market in an "ultra" dense environment

The growth of urban logistics is going to strongly accelerate in the years to come



30 Cities with higher density in Europe congestion rate + revenues per inhabitants]

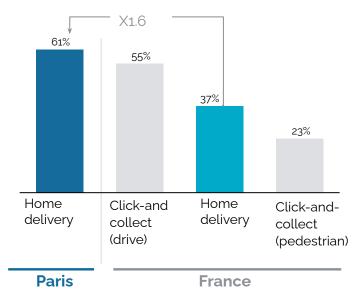




Home Delivery is preferred solution for Urban E shoppers

61% of E-shoppers choose home delivery in Paris vs 37% only in France

% of e-shoppers having purchased by delivery mode over the past year





E-commerce leaders have defined high B2C delivery standards

Customers expectations in terms of delivery service: Free / D1 or H2 / Multiple Points of Deliveries / Free Returns

Consumers

expectations on

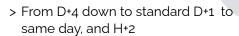
delivery services

Cheap



- > Unlimited "Free delivery" or perceived as such
- > Subscription models (e.g. Amazon Prime)

Multiple speed levels



Transparent



- > Real time status tracking:
 - Track and trace
 - Status notifications of delivery

Flexible



> Increasing willingness for more precise and more extended delivery slots (e.g. evenings, weekends)

Convenient





- > Multiple points of delivery:
 - at home or office
 - in pick & go location
 - in store (click & collect)
 - in automated lockers

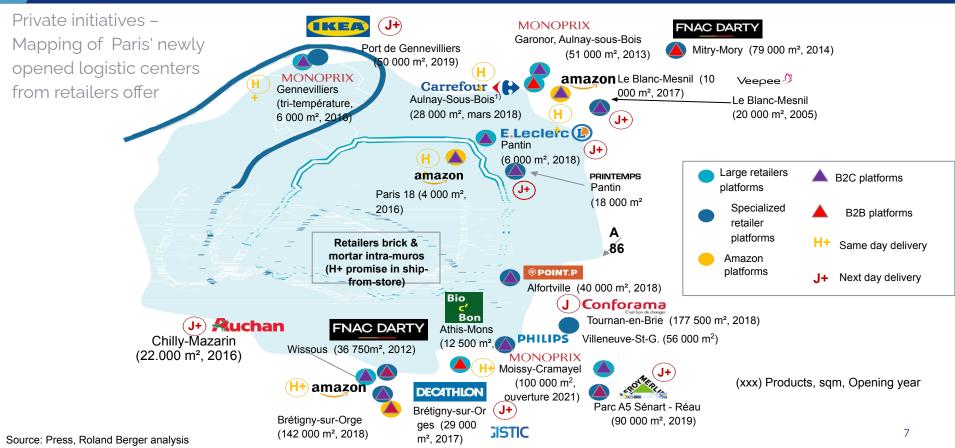
Reversible

> Easy / free return of goods

Increase environmental expectations

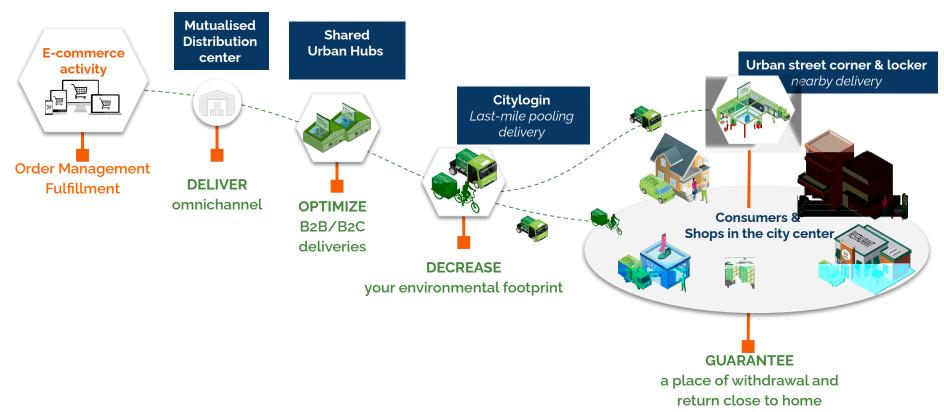


Retailers are opening logistics centers to increase delivery speed





Mutualised omnichannel supply chain solutions & operations



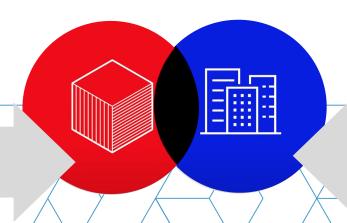


P.L.U.M.E* Concept





Novaxia



Temporary use

of vacant m² in dense urban areas, for **1 to 2 years**

Ecosystem of actors in the field of inclusion (eg Plateau Urbain, Aurore)

Strong social and environmental impact

Sustainable building, reuse of materials, professional integration, green deliveries, diversity of uses



Using complementarity for a sustainable, modular and temporar logistics solution



Using cities' potential to invent the urban logistics of tomorrow



One or more PLUME sites

in the IDF region, enabling the full range of logistics activities to be deployed

> welcome the public, smaller but in ultra-urban areas (city centers)

Modules that can

Loading

> Replicable in France and in Europe

Modules requiring a large number of m²: cross dock, storage, copacking area in non-dense urban areas





THANK YOU